

# AMCP Electronic Prior Authorization Market Analysis:

## What is the current status of market adoption, where are the gaps and what's next?

December 9, 2015

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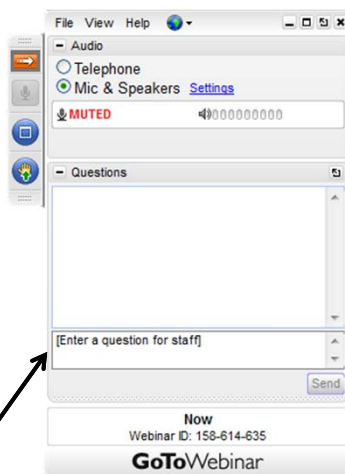
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## How to Ask A Question



Type your question in the 'Questions' area

## Today's Speakers



**Joe DeLisle**  
Business Manager,  
SureScripts

**Rory Rickert, RPh**  
Principal/Practice Leader,  
Quarterline-IHS Pharmacy Practice



**John Larkin, MBA**  
Vice President Government  
Consulting Services,  
Quarterline-IHS



## Overview

### AMCP activities on Electronic Prior Authorization (ePA)

AMCP Partnership Forum NCPDP Electronic Prior Authorization Standards—Building a Managed Care Implementation Plan—April 2014

<http://www.amcp.org/WorkArea/DownloadAsset.aspx?id=19831>

AMCP market survey on ePA implementation to date

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## AMCP Seeks Your Feedback

What do you think AMCP can do to help promote ePA adoption?

Add your ideas in the chat box or  
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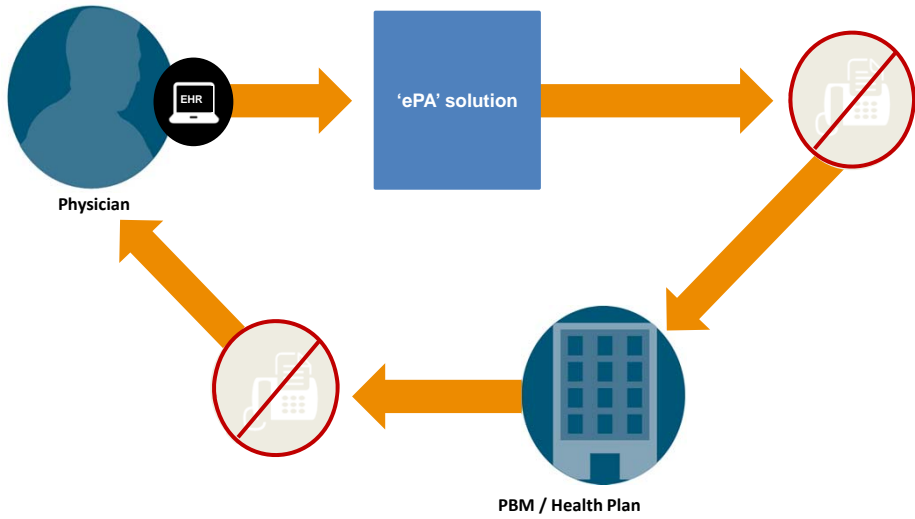
## Brief Overview of the NCPDP Standard

Joe DeLisle  
Business Manager, SureScripts


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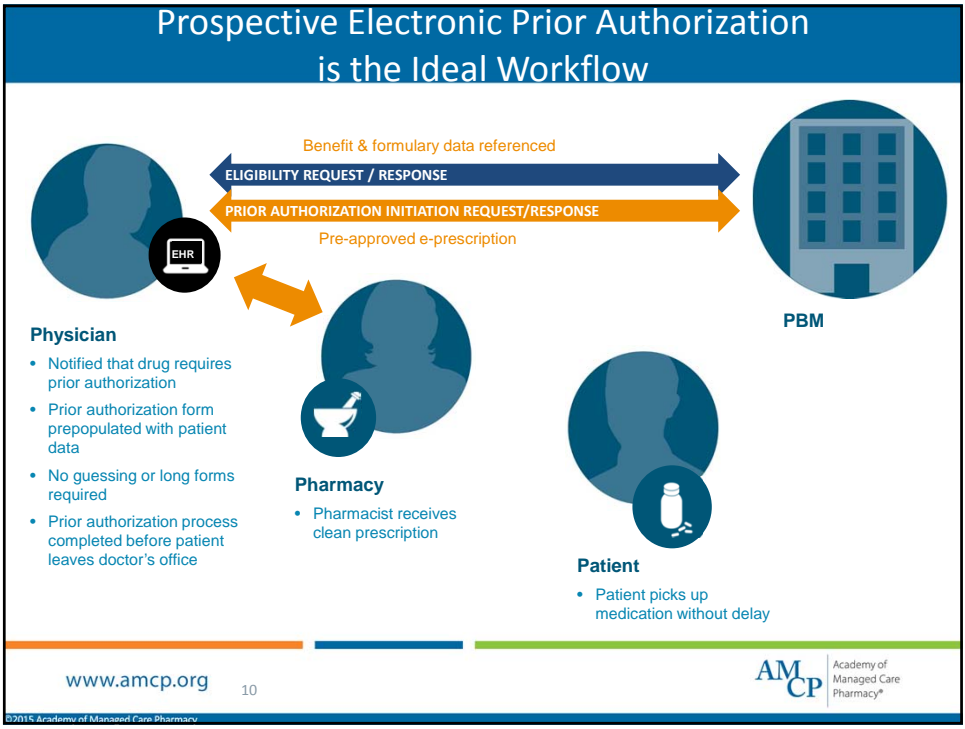
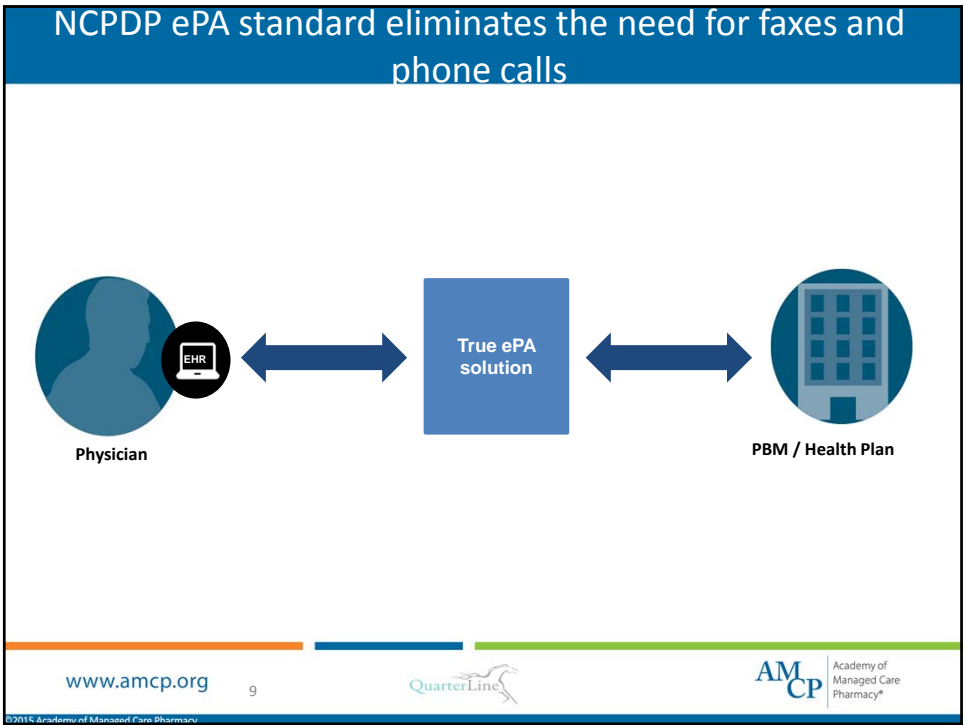
## Faxing $\neq$ Electronic Prior Authorization



The diagram illustrates the correct process for Electronic Prior Authorization (ePA). It shows a flow from a **Physician** (represented by a person icon with an EHR icon) to an **'ePA' solution** (represented by a blue box), and then to a **PBM / Health Plan** (represented by a building icon). The return path from the PBM / Health Plan back to the Physician is also shown. Two crossed-out faxing icons (a telephone handset with a red 'X') are placed on the return path, indicating that faxing is not the correct method for receiving the ePA solution.

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## AMCP ePA Market Survey

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## Survey Objectives

- To refine and validate AMCP's understanding of barriers to adoption of e-PA
- To identify market activities AMCP and/or partners could consider for speeding adoption of e-PA

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## e-PA Definition

- Any automated system that eliminates the need for manual completion of paper or electronic forms, or for phone and facsimile communication, by capturing data from the prescriber's EMR or EHR and providing instantaneous approval/denial response to the PA request
- Implies limited human touch; NCPDP standard for e-PA transaction

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## Survey Design Features

- Captured a global and sector specific-view of perceptions of barriers and opportunities to improve e-PA adoption
  - Some standard questions for all respondents
  - Some customized questions aimed at identifying tendencies at the sector level
- Quantitative results as well as qualitative insights captured via free-text option

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## Survey Design Features continued

- Fourteen stakeholder groups assembled into four question sets according to role in e-PA

1. Physician or other Prescribing Entity	7. Managed Care Organization (MCO)
2. Health Information Technology (HIT) Vendor	8. Health Insurance Payer or Plan Sponsor
3. Pathways, Clinical Algorithm or PA Content Provider	9. Dispensing Pharmacy
4. Pharmacy Services Administrative Organization (PSAO)	10. Pharmaceutical or Biotech Company
5. Pharmacy Benefits Management Organization (PBM)	11. e-PA Subject Matter Expert
6. Accountable Care Organization (ACO)	12. Policy Maker or Advisor
	13. Regulator
	14. Other

Key	
<span style="background-color: #f4a460; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> Prescribers	<span style="background-color: #90d190; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> Payers, Plans, Admins.
<span style="background-color: #4f81bd; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> Vendors	<span style="background-color: #ffff00; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> Experts external to e-PA

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## Survey Design Features continued

- Questions
  - Role
  - Current PA modality usage
    - Paper/Phone/Fax
    - On-Line Forms
    - e-PA
  - Barriers to e-PA
  - Opportunities to speed adoption

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## Survey Design Features continued

- Opportunities for activities in the market
  1. Advocacy including legislator lobbying, letters to the editor
  2. Publications in professional journals
  3. An e-PA training/implementation guide
  4. Support from professional associations
  5. Continuing education
  6. Computer user groups for EHR/EMR
  7. State or Federal regulatory/policy mandates
  8. Government incentives
  9. Financing or subsidies to reduce capital cost of e-PA systems
  10. Performance-based contract incentives
  11. Publication of a clear ROI for investment in e-PA systems
  12. Improved standards to enable e-PA for a broader range of medicines
  13. Other

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## Findings: PA Modality/PA enabling

- Respondents were asked to select one of six options for describing frequency of PA modality use:
  - Every Time
  - Usually
  - Sometimes
  - Occasionally
  - Never
  - Don't Know

PA Modality	Prescribers	Payers
Manual	Usually	Every Time
e-Forms	Occasionally	Never
e-PA	Don't know	Never

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## Findings: Prescriber Barriers, Usage

- Perception/education
  - Understanding of the definition and benefits of e-PA systems unclear
  - e-PA tends to be confused with on-line forms
  - e-PA places the burden of administrative costs on prescribers (e.g. Minnesota prescriber initiative to repeal state e-PA mandate)

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## Prescriber Barriers continued

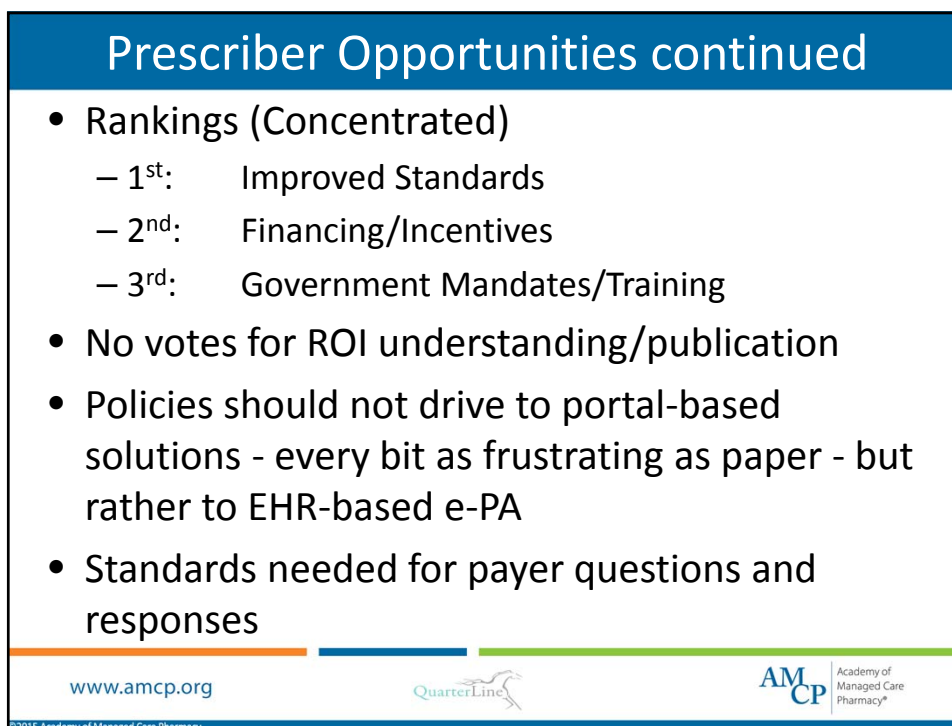
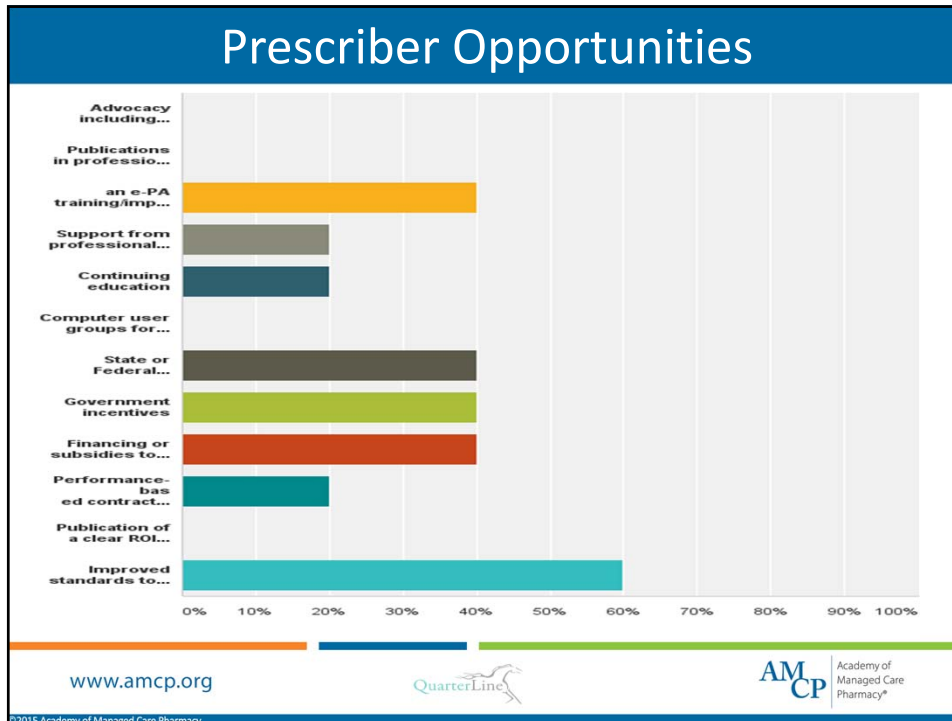
- Payer web portals not standardized, better to complete PAs through EHR/eRx application -  
Confusing to go to different portal for each payer
- NCPDP standard is not sufficient for specialty and non-traditional prescriptions
- Payer requirements for attachments slows process
- Did e-PA once as a test... “It was great”

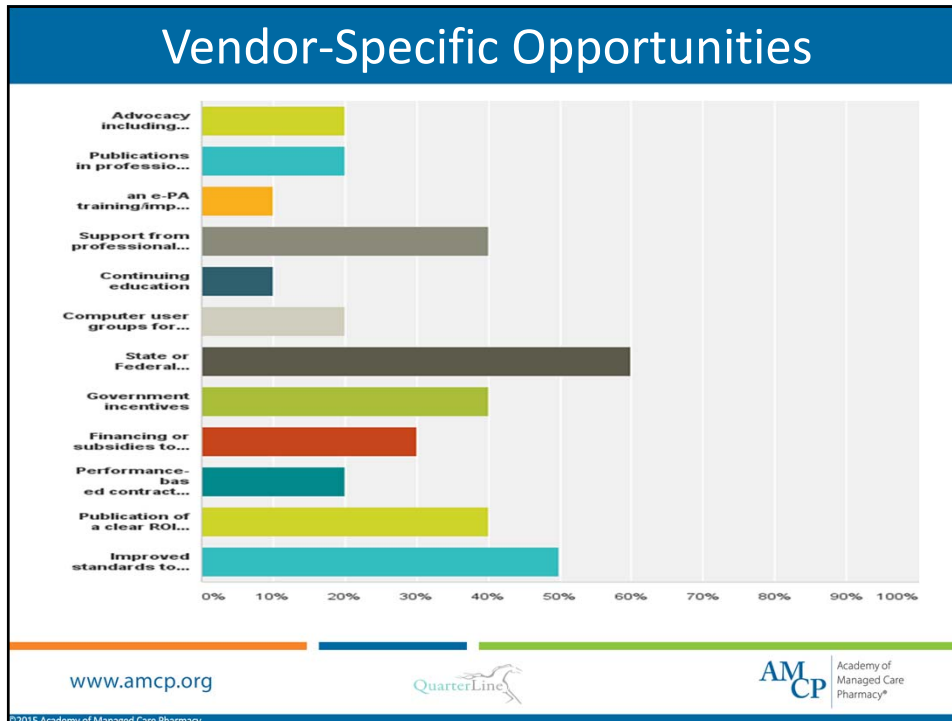
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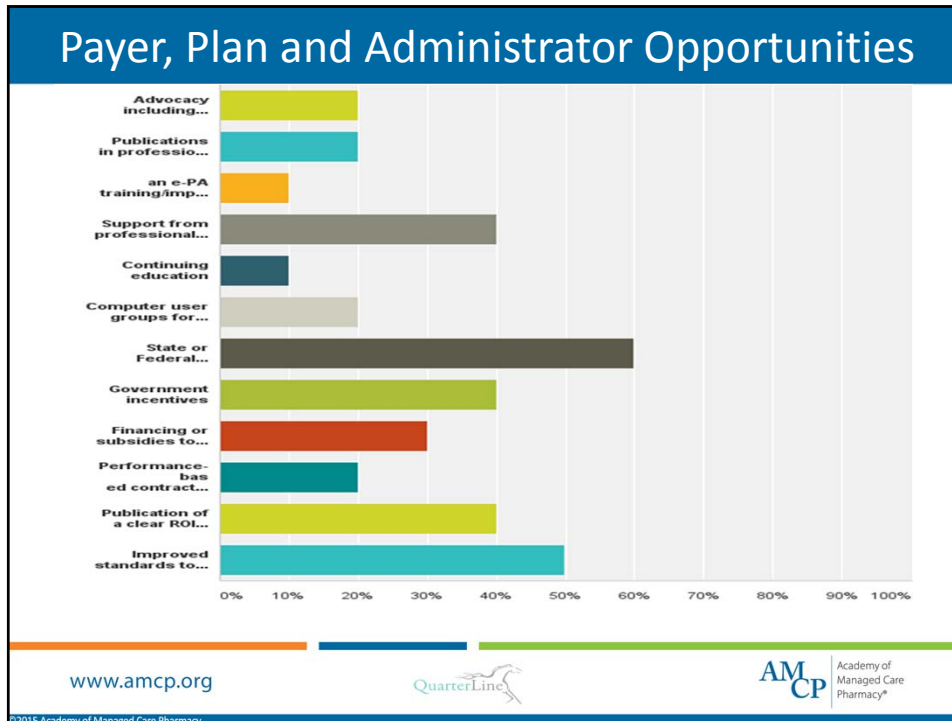


## Vendor-Specific Opportunities continued

- Rankings (Dispersed)
  - 1st: Government Mandates
  - 2nd: Improved Standards
- Expand e-PA transaction to multiple switches to encourage competition and reduce costs
- Link e-PA to EMRs
- “The best option of all is just eliminate PA and control via edits on payer end”



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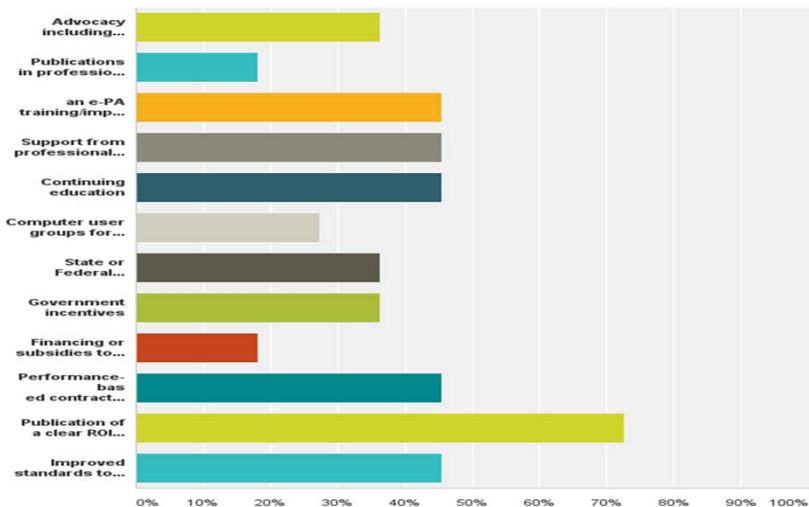
### Payer/plan/admins opportunities continued

- Rankings (Dispersed)
  - 1<sup>st</sup>: Government Mandates
  - 2<sup>nd</sup>: Improved Standards
  - 3<sup>rd</sup>: Publication of Clear ROI
- Acknowledgement of the “limitations of automating coverage decisions in real time is a must”

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## Experts, Policy-Makers and Others opportunities



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## Experts, Policy-Makers and Others opportunities

- Rankings (Dispersed)
  - 1<sup>st</sup>: Publication of Clear ROI
- Any mandates should be at the federal level, not state
- The system needs to be easy to use, not over loaded with complexity, process and high cost

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## AMCP ePA Market Survey

Joe DeLisle

Business Manager, SureScripts

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## Collaboration with network partners creates a better user experience & can drive adoption

### CompleEPA Issue Tracker

- Working to analyze and improve Eligibility and Formulary to drive a better ePA experience
- Real-time analysis has helped us identify and resolve several key issues to help improve adoption and utilization of ePA across the industry
  - Formulary issues
  - Patient not Found errors (PBM)
  - Invalid Participant errors (EHR)

### Product Advisory Work Group

- Brings PBMs and EMRs together on a monthly basis to further develop best practices and work through questions and issues
  - Numerous ambiguities identified in the standard and best practices
  - Working with NCPDP to make clarifications in the NCPDP guide
  - Improving the CompleEPA IG
  - Surescripts is partnering with PBMs to develop a better set of codes for use in NCPDP ePA transactions.

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## Hands on action is necessary to change physician behavior

<p><b>Dedicated Resources</b></p> <ul style="list-style-type: none"> <li>• Account Management</li> <li>• Activation</li> <li>• Marketing</li> </ul>	<p><b>Administrative Support</b></p> <ul style="list-style-type: none"> <li>• Reporting and Analytics</li> <li>• Project Plan</li> <li>• Regular Activation calls</li> <li>• Transaction Monitoring</li> </ul>	<p><b>End User Training and Education</b></p> <ul style="list-style-type: none"> <li>• Educational Webinars</li> <li>• End User Training (Detailed – Workflow and Process focused)</li> <li>• Participation at industry events</li> <li>• "At the elbow" Support</li> </ul>	<p><b>Vendor/Health System Training and Education</b></p> <ul style="list-style-type: none"> <li>• Customer Support/Account Management Training</li> <li>• Educational Webinars</li> <li>• Sales Training</li> <li>• Participation at industry events</li> </ul>
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Surescripts  
ePA  
network  
progress to  
date

**We have seen amazing uptake in the marketplace**

- Critical mass of PBMs are live
- EHRs representing 430k prescribers have signed up for ePA

**15% of enabled prescribers are using electronic prior authorization**

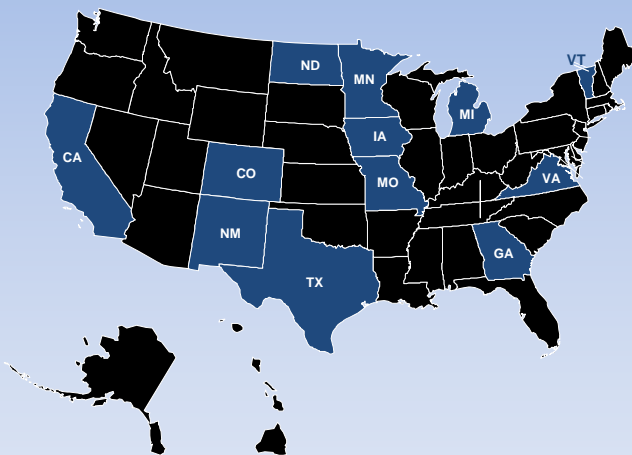
- Great progress at such an early stage of the network, but plenty of progress still to be made

**PBMs are responding in 6-7 seconds**

- PA transactions can be completed in real time with true ePA



## Many States Require Prescribers & PBMs to Use ePA for Medications



Legislation addressing PA for prescription drugs has been adopted in over 20 states however bills vary greatly:

- ePA via various means (12 states)
- Uniform PA forms (14 states)
- PA policies and limitations

Most ePA requirements are effective in 2015



## Next Steps

## Your perspective on opportunities

1. Advocacy including legislator lobbying, letters to the editor,
2. Publications in professional journals
3. An e-PA training/implementation guide
4. Support from professional associations
5. Continuing education
6. Computer user groups for EHR/EMR
7. State or Federal regulatory/policy mandates
8. Government incentives
9. Financing or subsidies to reduce capital cost of e-PA systems
10. Performance-based contract incentives
11. Publication of a clear ROI for investment in e-PA systems
12. Improved standards to enable e-PA for a broader range of medicines
13. Other

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## Way Forward

- Evaluate survey as well as today's inputs
- Determine activities of highest return on investment
- Launch market intervention(s) to speed adoption of e-PA

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## AMCP Seeks Your Feedback

What do you think AMCP can do to help promote ePA adoption?

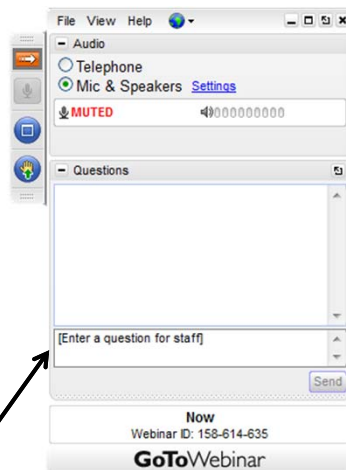
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## How to Ask A Question



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Thank you!

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